

**Table I: Five Year Operating Budget**  
*Renaissance Leadership Academy*

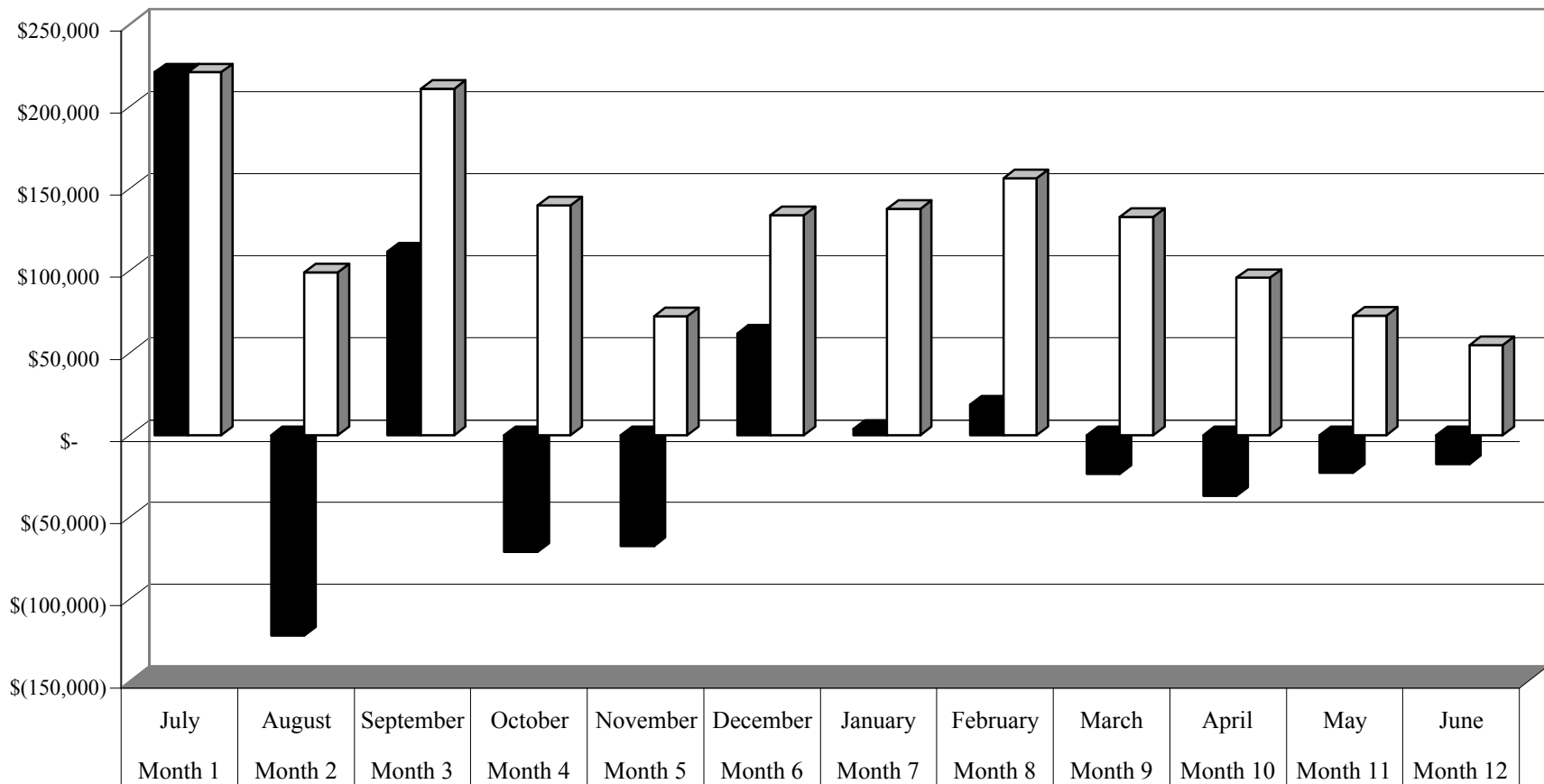
	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>
	<b>2008-2009</b>	<b>2009-2010</b>	<b>2010-2011</b>	<b>2011-2012</b>	<b>2012-2013</b>
<b>Revenues</b>					
State	\$ 741,680	\$ 1,146,799	\$ 1,526,592	\$ 1,580,023	\$ 1,635,324
Federal	8,704	13,299	18,205	18,842	19,501
Charter School Revolving Loan Fund	250,000	-	-	-	-
Other Fundraising	5,000	5,000	5,000	5,000	5,000
<b>Other Local Revenues</b>					
<b>Total Revenue</b>	<b>\$ 1,005,384</b>	<b>\$ 1,165,098</b>	<b>\$ 1,549,797</b>	<b>\$ 1,603,865</b>	<b>\$ 1,659,825</b>
<b>Expenditures</b>					
1000 - Certificated and Instructional Salaries	\$ 357,293	\$ 502,656	\$ 651,569	\$ 683,737	\$ 704,074
2000 - Non-Certificated Salaries	113,350	129,334	202,715	208,796	215,060
3000 - Retirement and Benefits	107,660	141,652	190,048	201,889	211,203
4000 - Books and Supplies	6,038	9,358	33,496	35,171	36,929
5000 - Utilities	19,950	29,450	38,950	38,950	38,950
5000 - Operating	67,100	92,075	113,137	154,882	126,626
5000 - Professional Service	50,861	82,581	109,714	116,431	121,922
5000 - Facilities	106,346	24,501	32,377	35,298	36,703
Startup and Expansion Expenses	121,917	42,143	29,677	-	-
Charter School Revolving Loan repayment		55,952	55,952	55,952	55,952
<b>Total Expenditures</b>	<b>\$ 950,515</b>	<b>\$ 1,109,702</b>	<b>\$ 1,457,635</b>	<b>\$ 1,531,105</b>	<b>\$ 1,547,418</b>
<b>Operating Surplus/Deficit (excludes loans and fundraising)</b>	<b>\$ (200,130)</b>	<b>\$ 106,348</b>	<b>\$ 143,114</b>	<b>\$ 123,712</b>	<b>\$ 163,359</b>
<b>Surplus/Deficit</b>	<b>\$ 54,870</b>	<b>\$ 55,396</b>	<b>\$ 92,162</b>	<b>\$ 72,760</b>	<b>\$ 112,407</b>
<b>Carry-Forward from PY</b>		54,870	110,266	202,428	275,188
<b>Surplus/Deficit as a % of Total Revenues</b>	5%	5%	6%	5%	7%
<b>BUDGETED ENDING BALANCE</b>	<b>\$ 54,870</b>	<b>\$ 110,266</b>	<b>\$ 202,428</b>	<b>\$ 275,188</b>	<b>\$ 387,594</b>
<b>As a % of Total Revenues</b>	5%	9%	13%	17%	23%
<b>TOTAL EXPENDITURES PER STUDENT</b>	<b>\$ 9,053</b>	<b>\$ 7,159</b>	<b>\$ 7,110</b>	<b>\$ 7,469</b>	<b>\$ 7,548</b>

**Graph: Cash Flow over Time**

*Surplus / (Deficit) and Fund Balance by Month in Year 1*

	Month 1 July	Month 2 August	Month 3 September	Month 4 October	Month 5 November	Month 6 December	Month 7 January	Month 8 February	Month 9 March	Month 10 April	Month 11 May	Month 12 June
<b>MONTHLY SURPLUS / (DEFICIT) \$</b>	220,885	\$ (121,986)	\$ 111,807	\$ (70,982)	\$ (67,500)	\$ 61,756	\$ 3,834	\$ 18,422	\$ (23,521)	\$ (37,003)	\$ (23,093)	\$ (17,750)
<b>MONTHLY FUND BALANCE</b>	220,885	98,899	210,706	139,725	72,225	133,980	137,814	156,236	132,715	95,712	72,619	54,869

**Operating Surplus / Deficit and Fund Balance over Time**



■ MONTHLY SURPLUS / (DEFICIT)

□ MONTHLY FUND BALANCE

**Table II: Student Data**

*Assumptions*

*Renaissance Leadership Academy*

	Notes	Year 1	Year 2	Year 3	Year 4	Year 5
		2008-2009	2009-2010	2010-2011	2011-2012	2012-2013
<b>Enrollment By Grade</b>						
Kindergarten		20	20	20	20	20
Grade 1		20	20	20	20	20
Grade 2		20	20	20	20	20
Grade 3		20	20	20	20	20
Grade 4			25	25	25	25
Grade 5				25	25	25
Grade 6		25	25	25	25	25
Grade 7			25	25	25	25
Grade 8				25	25	25
Grade 9						
Grade 10						
Grade 11						
Grade 12						
Other Enrollment (Grade 12+, etc.)						
<b>Total Enrollment</b>		105	155	205	205	205

**Daily Attendance Rate**

<b>Overall ADA rate</b>		95%	95%	95%	95%	95%
ADA Grades K-3		76	76	76	76	76
ADA Grades 4-6		24	48	71	71	71
ADA Grades 7-8		-	24	48	48	48
ADA Grades 9-12		-	-	-	-	-
<b>Overall ADA for all grades</b>		<b>100</b>	<b>147</b>	<b>195</b>	<b>195</b>	<b>195</b>

**Free/Reduced Price Lunch**

Free lunch	% of overall students	6%	6%	6%	6%	6%
Reduced lunch	% of overall students	12%	12%	12%	12%	12%
<b>Number of Students</b>	number of free/reduced priced eligible students	19	28	37	37	37

**English Language Learners**

Percentage of Students - ELL		35%	35%	35%	35%	35%
<b>Number of Students</b>		37	54	72	72	72

**Table III: Instructional Calendar**

*Assumptions*

*Renaissance Leadership Academy*

Notes	Year 1	Year 2	Year 3	Year 4	Year 5
	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013

**Regular Instructional Days/Year**

School Calendar	# of days in School Year	180	180	180	180	180
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**Supplemental Instructional Days/Year**

Supplementary programs	After School Sessions	108	108	108	108	108
	Saturday Sessions	-	-	-	-	-
	Summer Sessions	-	-	-	-	-
<b>Total</b>		<b>108</b>	<b>108</b>	<b>108</b>	<b>108</b>	<b>108</b>

**Supplemental Instruction Hours/Day**

Supplementary programs	After School Sessions	1	1	1	1	1
	Saturday Sessions	-	-	-	-	-
	Summer Sessions	-	-	-	-	-

**Supplemental Instruction: Total Hours Possible**

Supplementary programs	After School Sessions	81	81	81	81	81
	Saturday Sessions	-	-	-	-	-
	Summer Sessions	-	-	-	-	-
<b>Total</b>		<b>81</b>	<b>81</b>	<b>81</b>	<b>81</b>	<b>81</b>

**Table IV: Staffing and Personnel Data**

*Assumptions*

*Renaissance Leadership Academy*

Notes

Year 1	Year 2	Year 3	Year 4	Year 5
2008-2009	2009-2010	2010-2011	2011-2012	2012-2013

**Staff Counts and Ratios**

**1000 - Certificated and Instructional**

Student to Teacher Ratio	# of Enrolled Students per Teacher	21.0	23.0	23.0	23.0	23.0
<b>1100 - Teachers</b>		<b>5.0</b>	<b>7.0</b>	<b>9.0</b>	<b>9.0</b>	<b>9.0</b>
1200 - Principal / School Director		1	1	1	1	1
1200 - Dean						
1400 - Librarian						
1500 - Guidance, Welfare, Attendance						
1600 - Nurse						
1900 - Counselor			0.2	0.4	0.6	0.6
1900 - Other Certificated #2						
1100 - SPED Teacher						
1100 - Title I Teacher						
<b>Total Certificated FTEs</b>		<b>6</b>	<b>8.2</b>	<b>10.4</b>	<b>10.6</b>	<b>10.6</b>
Number of Staff Development Days	per Certificated employee	3	3	3	3	3

**2000 - Non-Certificated**

2100 - Instructional Aides	\$15/hour for 3.5 hours per day	3	4	4	4	4
2100 - Instructional Aides, SPED						
2200 - Controller						
2200 - Business Manager		1	1	1	1	1
2300 - Librarian Assistant				0.5	0.5	0.5
2300 - Registrar						
2300 - Assistant to the Principal						
2300 - Clerk		1	1	2	2	2
2400 - Custodian						
2400 - Maintenance and Operations						
2900 - Parent Liaison						
<b>Total Non-Certificated FTEs</b>		<b>5</b>	<b>6</b>	<b>7.5</b>	<b>7.5</b>	<b>7.5</b>
Number of Staff Development Days	per Classified employee	1	1	1	1	1

**Salary and Benefit Assumptions**

1100 - Teachers		\$ 54,000	\$ 55,620	\$ 57,289	\$ 59,007	\$ 60,777
Average Annual Teacher Days Absent		5	5	5	5	5
Supplemental Hourly Rate		43	44	45	47	48
Substitute Teacher Per Diem		130	130	130	130	130
Teacher Ratio, Supplemental Hourly	# of Stu/Teacher	12	12	12	12	12
Teacher Attendance Rate, Development Days		90%	90%	90%	90%	90%
Teacher Per Diem		100	103	106	109	113
1200 - Principal / School Director		80,000	82,400	84,872	87,418	90,041
1200 - Dean						
1400 - Librarian		-				
1500 - Guidance, Welfare, Attendance						
1600 - Nurse		-				
1900 - Counselor		-	60,000	61,800	63,654	65,564
1900 - Other Certificated #2						
1100 - SPED Teacher		-				
1100 - Title I Teacher						
2100 - Instructional Aides	\$15/hour for 3.5 hours per day	9,450	9,734	10,026	10,326	10,636
2100 - Instructional Aides, SPED		-				
2200 - Controller						
2200 - Business Manager		50,000	51,500	53,045	54,636	56,275
2300 - Librarian Assistant				31,827	32,782	33,765
2300 - Registrar						
2300 - Assistant to the Principal		-				
2300 - Clerk		30,000	30,900	31,827	32,782	33,765
2400 - Custodian						
2400 - Maintenance and Operations						
2900 - Parent Liaison						
2900 - Reserve for Coaches, Extracurricular		5,000	8,000	30,000	30,900	31,827
3000 - Certificated Retirement, Mandatory Benefits, Health	% of Salary	22.9%	22.9%	23.4%	23.9%	24.4%
3000 - Non-Certificated Retirement, Mandatory Benefits, Health	% of Salary	24.9%	24.9%	24.9%	24.9%	24.8%
3000 - Substitute Teacher Taxes and Mandatory Benefits		12.0%	12.0%	12.0%	12.0%	12.0%

**Table V: Revenues**

*Revenue and Economic Assumptions*

*Renaissance Leadership Academy*

Notes

Year 1	Year 2	Year 3	Year 4	Year 5
2008-2009	2009-2010	2010-2011	2011-2012	2012-2013

**COLAs**

COLA, state	drives state revenues growth, below	4.0%	3.8%	3.6%	3.5%	3.5%
COLA, federal	drives federal revenues growth, below	3.0%	3.5%	3.5%	3.5%	3.5%
COLA, personnel costs	drives personnel costs increase	3.0%	3.0%	3.0%	3.0%	3.0%
COLA, rapid increase	drives expenses increase	5%	5%	5%	5%	5%

**State**

General Purpose, grades K-3	per ADA	5,809	6,030	6,247	6,466	6,692
General Purpose, grades 4-6	per ADA	5,897	6,121	6,341	6,563	6,793
General Purpose, grades 7-8	per ADA	6,066	6,297	6,524	6,752	6,988
General Purpose, grades 9-12	per ADA	7,038	7,305	7,568	7,833	8,107
Categorical Block Grant, grades K-3	per ADA	520	540	559	579	599
Categorical Block Grant, grades 4-6	per ADA	520	540	559	579	599
Categorical Block Grant, grades 7-8	per ADA	520	540	559	579	599
Categorical Block Grant, grades 9-12	per ADA	520	540	559	579	599
Economic Impact	per eligible (ELL and poverty) student-equivalent	329	341	353	366	379
Lottery	prior year ADA	149	154	160	166	171
Supplemental Hourly Instruction, CAHSEE	per student-hour served	4.24	4.40	4.56	4.72	4.89
Supplemental Hourly Instruction, 2-9 retained	per student-hour served	4.24	4.40	4.56	4.72	4.89
Supplemental Hourly Instruction, 2-6 STAR	per student-hour served	3.28	3.40	3.52	3.65	3.77
Supplemental Hourly Instruction, core subject	per student-hour served	4.04	4.19	4.34	4.49	4.65
Class Size Reduction	per K-3 student in 20:1 or less classroom	1,114	1,156	1,198	1,240	1,283
Proposition 39 Facilities program	if applicable	no	yes	yes	yes	yes
Facilities Incentive Grant program	based on nonprofit status, high free/reduced counts	not eligible	not eligible	not eligible	not eligible	not eligible
SB 740 Rent re-imburement program	if >70% free/reduced priced lunch students	not eligible	not eligible	not eligible	not eligible	not eligible
CDE Startup Grant	if applicable					
Other State funding program						

**Federal**

Title 1 - Compensatory Education	per Free/Reduced price lunch enrollment	420	435	450	466	482
Title 2 - Staff Development	per ADA	2.25	2.33	2.41	2.49	2.58
Title 2 - Piggyback Funds	1.8% of Title 1, per ADA	7.56	7.82	8.10	8.38	8.68
Title 4 - Safe and Drug Free Schools	per ADA	4.00	4.14	4.28	4.43	4.59

**Loans and Fundraising**

Charter School Revolving Loan Fund	if applicable	\$ 250,000				
Other Fundraising		\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

**Table VI: Revenues**  
*State, Federal and Fundraising*  
*Renaissance Leadership Academy*

		Year 1	Year 2	Year 3	Year 4	Year 5
		2008-2009	2009-2010	2010-2011	2011-2012	2012-2013
State	Notes					
	<b>General Purpose</b>	\$ 581,566	\$ 898,587	\$ 1,236,474	\$ 1,279,750	\$ 1,324,542
	<b>Categorical Block Grant</b>	51,870	79,480	108,903	112,714	116,659
	Economic Impact	18,075	27,973	38,168	39,504	40,887
	Lottery		37,566	31,146	32,236	33,365
	Supplemental Hourly Instruction, CAHSEE	-	1,695	3,511	3,634	3,761
	Supplemental Hourly Instruction, 2-9 retained	1,061	1,949	2,897	2,998	3,103
	Supplemental Hourly Instruction, 2-6 STAR		3,162	4,333	4,485	4,642
	Supplemental Hourly Instruction, core subject		3,895	5,337	5,524	5,718
	Class Size Reduction	89,107	92,493	95,823	99,177	102,648
	Proposition 39 Facilities program		yes	yes	yes	yes
	Facilities Incentive Grant program	not eligible	not eligible	not eligible	not eligible	not eligible
	SB 740 Rent re-imburement program	not eligible	not eligible	not eligible	not eligible	not eligible
	CDE Startup Grant			-	-	-
	Other State funding program					
	<b>Subtotal State Revenues</b>	<b>\$ 741,680</b>	<b>\$ 1,146,799</b>	<b>\$ 1,526,592</b>	<b>\$ 1,580,023</b>	<b>\$ 1,635,324</b>
Federal						
	Title I - Compensatory Education	\$ 7,938	\$ 12,128	\$ 16,602	\$ 17,183	\$ 17,784
	Title 2 - Staff Development	224	343	469	486	503
	Title 2 - Piggyback Funds	143	218	299	309	320
	Title 4 - Safe and Drug Free School:	399	610	834	864	894
	<b>Subtotal Federal Revenues</b>	<b>\$ 8,704</b>	<b>\$ 13,299</b>	<b>\$ 18,205</b>	<b>\$ 18,842</b>	<b>\$ 19,501</b>
Loans and Fundraising						
	Charter School Revolving Loan Fund	\$ 250,000	\$ -	\$ -	\$ -	\$ -
	Other Fundraising	5,000	5,000	5,000	5,000	5,000
	<b>Subtotal Fundraising Revenues</b>	<b>\$ 255,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>
	<b>TOTAL REVENUES</b>	<b>\$ 1,005,384</b>	<b>\$ 1,165,098</b>	<b>\$ 1,549,797</b>	<b>\$ 1,603,865</b>	<b>\$ 1,659,825</b>

**Table VII: Personnel Expenditures**

*Personnel and Staffing*

*Renaissance Leadership Academy*

		Year 1	Year 2	Year 3	Year 4	Year 5
		2008-2009	2009-2010	2010-2011	2011-2012	2012-2013
<b>Notes</b>						
<b>1000 - Certificated and Instructional Salaries</b>						
1100 - Teachers		\$ 270,000	\$ 389,340	\$ 515,597	\$ 531,065	\$ 546,997
Substitute Teachers		3,250	4,550	5,850	5,850	5,850
Teachers, Supplementary Hourly		893	9,885	14,642	15,081	15,533
Teachers, Staff Development		1,350	1,947	2,578	2,655	2,735
Teachers, Other Extra Duty						
1200 - Principal / School Director		80,000	82,400	84,872	87,418	90,041
1200 - Dean						
1400 - Librarian						
1500 - Guidance, Welfare, Attendance						
1600 - Nurse						
1900 - Counselor			12,000	24,720	38,192	39,338
1900 - Other Certificated #2						
1100 - SPED Teacher						
1100 - Title I Teacher						
Substitute Title I CSR Teachers						
Certificated Staff Development		1,800	2,534	3,310	3,475	3,579
<b>Subtotal Certificated and Instructional Salaries</b>	Excludes district employees	<b>\$ 357,293</b>	<b>\$ 502,656</b>	<b>\$ 651,569</b>	<b>\$ 683,737</b>	<b>\$ 704,074</b>
<b>2000 - Non-Certificated Salaries</b>						
2100 - Instructional Aides	\$15/hour for 3.5 hours per day	\$ 28,350	\$ 38,934	\$ 40,102	\$ 41,305	\$ 42,544
2100 - Instructional Aides, SPED						
2200 - Controller						
2200 - Business Manager		\$ 50,000	\$ 51,500	\$ 53,045	\$ 54,636	\$ 56,275
2300 - Librarian Assistant				\$ 15,914	\$ 16,391	\$ 16,883
2300 - Registrar						
2300 - Assistant to the Principal						
2300 - Clerk		\$ 30,000	\$ 30,900	\$ 63,654	\$ 65,564	\$ 67,531
2400 - Custodian						
2400 - Maintenance and Operations						
2900 - Parent Liaison						
2900 - Reserve for Coaches, Extracurricular		\$ 5,000	\$ 8,000	\$ 30,000	\$ 30,900	\$ 31,827
After School Tutors						
<b>Subtotal Non-Certificated Salaries</b>	Excludes district employees	<b>\$ 113,350</b>	<b>\$ 129,334</b>	<b>\$ 202,715</b>	<b>\$ 208,796</b>	<b>\$ 215,060</b>
<b>TOTAL ALL SALARIES</b>		<b>\$ 470,643</b>	<b>\$ 631,990</b>	<b>\$ 854,284</b>	<b>\$ 892,533</b>	<b>\$ 919,133</b>
<b>3000 - Retirement and Benefits</b>						
Certificated Retirement & Benefits	Excludes district employees, substitutes, and part-time	\$ 80,299	\$ 110,919	\$ 146,398	\$ 156,972	\$ 164,982
Non-Certificated Retirement & Benefits	Excludes district employees, substitutes, and part-time	26,971	30,187	42,948	44,214	45,519
Substitute Teacher Benefits		390	546	702	702	702
<b>Subtotal Retirement, Benefits and Taxes</b>		<b>\$ 107,660</b>	<b>\$ 141,652</b>	<b>\$ 190,048</b>	<b>\$ 201,889</b>	<b>\$ 211,203</b>
<b>TOTAL ALL SALARIES AND BENEFITS</b>		<b>\$ 578,303</b>	<b>\$ 773,641</b>	<b>\$ 1,044,332</b>	<b>\$ 1,094,422</b>	<b>\$ 1,130,336</b>



**Table VIII: Expenditures**

*Assumptions*

*Renaissance Leadership Academy*

		Year 1	Year 2	Year 3	Year 4	Year 5
		2008-2009	2009-2010	2010-2011	2011-2012	2012-2013
<b>4000 - Books and Supplies</b>		<b>Notes</b>				
4100 - Approved Textbooks and Core Curricular Materials	replacement per enrolled	0.00	0.00	100.00	105.00	110.25
4200 - Instructional Books Other Than Textbooks	per Enrolled Student	25.00	26.25	27.56	28.94	30.39
4300 - Instructional Materials and Supplies	per Enrolled Student	15.00	15.75	16.54	17.36	18.23
4400 - Noncapitalized equipment	per Enrolled Student	10.00	10.50	11.03	11.58	12.16
4500 - Other Supplies	per Enrolled Student	5.00	5.25	5.51	5.79	6.08
4500 - Postage and Shipping	per Enrolled Student	2.50	2.63	2.76	2.89	3.04
4500 - Meeting Support, Food	per Enrolled Student	1.25	1.31	1.38	1.45	1.52
4500 - Meeting Support, Printing	per Enrolled Student	0.50	0.53	0.55	0.58	0.61
<b>5000 - Utilities</b>						
5500 - Electricity	Estimated annual	12,810	18,910	25,010	25,010	25,010
5500 - Gas / Propane	Estimated annual	2,730	4,030	5,330	5,330	5,330
5500 - Water	Estimated annual	2,310	3,410	4,510	4,510	4,510
5500 - Telephone	Estimated annual	2,100	3,100	4,100	4,100	4,100
<b>5000 - Operating</b>						
5200 - Travel and Conferences	Estimated annual	3,000	3,150	3,308	3,473	3,647
5300 - Dues and Memberships	Estimated annual	2,000	2,100	2,205	2,315	2,431
5400 - Insurance	Estimated annual	17,000	19,000	21,000	22,050	23,153
5500 - Office Cleaning Service	Estimated annual	10,000	12,000	14,000	14,700	15,435
5600 - Copier and Office Equipment Lease	Estimated annual	7,000	10,000	13,000	13,650	14,333
5800 - Printing and Reproduction	Estimated annual	4,000	6,000	8,000	10,000	10,500
5800 - Staff Training and Development	per Teacher	700	735	772	810	851
5800 - Student Testing and Assessment	per Enrolled Student	120	126	132	139	146
5800 - Transportation	Estimated annual	3,000	3,150	3,308	3,473	3,647
6400 - Student Data Software	Estimated annual	5,000	7,000	9,000	9,450	9,923
6400 - Technology, operating	Annual, for ongoing upd	-	5,000	5,250	40,000	6,000
<b>5000 - Professional Service</b>						
5100 - Advertising	Estimated annual	3,000	3,150	3,308	3,473	3,647
5100 - Legal	Estimated annual	5,000	7,000	9,000	11,000	11,550
5100 - Audit	Estimated annual	-	8,000	8,400	8,820	9,261
SPED encroachment / reserve	per Enrolled Student	300	315	331	347	365
District Title I Oversight Charge	% of Title I Revenue	0%	0%	0%	0%	0%
District Oversight Charge	% of General Purpose ar	1%	1%	1%	1%	1%
5100 - Business Mgt. & Oversight (BMO)	% of all Revenue	1%	1%	1%	1%	1%
<b>5000 - Facilities</b>						
5600 - Rent	rent in Year 1, then Prop	90,090	-	-	-	-
5600 - Facilities Maintenance Fees	% of all Revenue	2%	2%	2%	2%	2%
5600 - Repairs and Equipment Replacement	Estimated annual	3,000	5,000	7,000	9,000	9,450
5800 - Security Services	Estimated annual	2,000	2,100	2,205	2,315	2,431

**Table IX: Operating Expenditures**  
*Supplies, Utilities, Operating, Service and Facilities*  
*Renaissance Leadership Academy*

Notes	Year 1	Year 2	Year 3	Year 4	Year 5
	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013
<b>4000 - Books and Supplies</b>					
4100 - Approved Textbooks and Core Curricular Materials	\$ -	\$ -	\$ 20,500	\$ 21,525	\$ 22,601
4200 - Instructional Books Other Than Textbooks	2,625	4,069	5,650	5,933	6,229
4300 - Instructional Materials and Supplies	1,575	2,441	3,390	3,560	3,738
4400 - Noncapitalized equipment	1,050	1,628	2,260	2,373	2,492
4500 - Other Supplies	525	814	1,130	1,187	1,246
4500 - Postage and Shipping	263	407	565	593	623
<b>Subtotal, Books and Supplies</b>	<b>\$ 6,038</b>	<b>\$ 9,358</b>	<b>\$ 33,496</b>	<b>\$ 35,171</b>	<b>\$ 36,929</b>
<b>5000 - Utilities</b>					
5500 - Electricity	\$ 12,810	\$ 18,910	\$ 25,010	\$ 25,010	\$ 25,010
5500 - Gas / Propane	2,730	4,030	5,330	5,330	5,330
5500 - Water	2,310	3,410	4,510	4,510	4,510
5500 - Telephone	2,100	3,100	4,100	4,100	4,100
<b>Subtotal, Utilities</b>	<b>\$ 19,950</b>	<b>\$ 29,450</b>	<b>\$ 38,950</b>	<b>\$ 38,950</b>	<b>\$ 38,950</b>
<b>5000 - Operating</b>					
5200 - Travel and Conferences	\$ 3,000	\$ 3,150	\$ 3,308	\$ 3,473	\$ 3,647
5300 - Dues and Memberships	2,000	2,100	2,205	2,315	2,431
5400 - Insurance	17,000	19,000	21,000	22,050	23,153
5500 - Office Cleaning Service	10,000	12,000	14,000	14,700	15,435
5600 - Copier and Office Equipment Lease	7,000	10,000	13,000	13,650	14,333
5800 - Printing and Reproduction	4,000	6,000	8,000	10,000	10,500
5800 - Staff Training and Development	3,500	5,145	6,946	7,293	7,658
5800 - Student Testing and Assessment	12,600	19,530	27,122	28,478	29,901
5800 - Transportation	3,000	3,150	3,308	3,473	3,647
6400 - Student Data Software	5,000	7,000	9,000	9,450	9,923
6400 - Technology, operating	-	5,000	5,250	40,000	6,000
<b>Subtotal, Operating</b>	<b>\$ 67,100</b>	<b>\$ 92,075</b>	<b>\$ 113,137</b>	<b>\$ 154,882</b>	<b>\$ 126,626</b>
<b>5000 - Professional Service</b>					
5100 - Advertising	\$ 3,000	\$ 3,150	\$ 3,308	\$ 3,473	\$ 3,647
5100 - Legal	5,000	7,000	9,000	11,000	11,550
5100 - Audit	-	8,000	8,400	8,820	9,261
SPED encroachment / reserve	31,500	48,825	67,804	71,194	74,754
District Title I Oversight Charge	-	-	-	-	-
District Oversight Charge	6,334	9,781	13,454	13,925	14,412
5100 - Business Mgt. & Oversight (BMO)	5,027	5,825	7,749	8,019	8,299
<b>Subtotal, Services</b>	<b>\$ 50,861</b>	<b>\$ 82,581</b>	<b>\$ 109,714</b>	<b>\$ 116,431</b>	<b>\$ 121,922</b>
<b>5000 - Facilities</b>					
5600 - Rent	\$ 90,090	\$ -	\$ -	\$ -	\$ -
5600 - Facilities Maintenance Fees	11,256	17,401	23,172	23,983	24,822
5600 - Repairs and Equipment Replacement	3,000	5,000	7,000	9,000	9,450
5800 - Security Services	2,000	2,100	2,205	2,315	2,431
<b>Subtotal, Facilities</b>	<b>\$ 106,346</b>	<b>\$ 24,501</b>	<b>\$ 32,377</b>	<b>\$ 35,298</b>	<b>\$ 36,703</b>
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$ 250,295</b>	<b>\$ 237,966</b>	<b>\$ 327,674</b>	<b>\$ 380,731</b>	<b>\$ 361,130</b>

**Table X: Cash Flow for Year 1**

*Monthly  
Summary  
2008-2009*

	Annual Amount 2008-2009	Month 1 July	Month 2 August	Month 3 September	Month 4 October	Month 5 November	Month 6 December	Month 7 January	Month 8 February	Month 9 March	Month 10 April	Month 11 May	Month 12 June
<b>REVENUES</b>													
State	\$ 741,680	\$ 1,085	\$ 2,169	\$ 216,921	\$ 1,552	\$ 1,552	\$ 153,577	\$ 90,659	\$ 90,956	\$ 45,531	\$ 45,531	\$ 47,700	\$ 44,447
Federal	8,704	-	-	-	-	3,482	-	-	-	3,482	-	1,741	-
Loans and Fundraising	255,000	255,000	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 1,005,384</b>	<b>\$ 256,085</b>	<b>\$ 2,169</b>	<b>\$ 216,921</b>	<b>\$ 1,552</b>	<b>\$ 5,034</b>	<b>\$ 153,577</b>	<b>\$ 90,659</b>	<b>\$ 90,956</b>	<b>\$ 49,013</b>	<b>\$ 45,531</b>	<b>\$ 49,441</b>	<b>\$ 44,447</b>
	<b>% of Subtotal:</b>	<b>25%</b>	<b>0%</b>	<b>22%</b>	<b>0%</b>	<b>1%</b>	<b>15%</b>	<b>9%</b>	<b>9%</b>	<b>5%</b>	<b>5%</b>	<b>5%</b>	<b>4%</b>
<b>EXPENDITURES</b>													
1000 - Certificated and Instructional Salaries	\$ 357,293	\$ 6,667	\$ 31,212	\$ 32,022	\$ 32,022	\$ 32,022	\$ 32,022	\$ 32,022	\$ 32,022	\$ 32,022	\$ 32,022	\$ 32,022	\$ 31,212
2000 - Non-Certificated Salaries	113,350	4,167	4,167	11,206	11,206	11,206	11,206	11,206	11,206	11,206	11,206	11,206	4,167
3000 - Retirement and Benefits	107,660	6,692	9,144	9,187	9,187	9,187	9,187	9,187	9,187	9,187	9,187	9,187	9,144
4000 - Books and Supplies	6,038	153	153	2,253	153	153	153	2,253	153	153	153	153	153
5000 - Utilities	19,950	1,663	1,663	1,663	1,663	1,663	1,663	1,663	1,663	1,663	1,663	1,663	1,663
5000 - Operating	67,100	2,758	3,758	5,203	5,203	5,203	6,203	5,203	5,203	5,203	15,203	5,203	2,758
5000 - Professional Service	50,861	4,238	4,238	4,238	4,238	4,238	4,238	4,238	4,238	4,238	4,238	4,238	4,238
5000 - Facilities	106,346	8,862	8,862	8,862	8,862	8,862	8,862	8,862	8,862	8,862	8,862	8,862	8,862
Startup and Expansion Expenses	121,917	-	60,958	30,479	-	-	18,288	12,192	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 950,515</b>	<b>\$ 35,199</b>	<b>\$ 124,155</b>	<b>\$ 105,113</b>	<b>\$ 72,534</b>	<b>\$ 72,534</b>	<b>\$ 91,821</b>	<b>\$ 86,826</b>	<b>\$ 72,534</b>	<b>\$ 72,534</b>	<b>\$ 82,534</b>	<b>\$ 72,534</b>	<b>\$ 62,197</b>
	<b>% of Subtotal:</b>	<b>4%</b>	<b>13%</b>	<b>11%</b>	<b>8%</b>	<b>8%</b>	<b>10%</b>	<b>9%</b>	<b>8%</b>	<b>8%</b>	<b>9%</b>	<b>8%</b>	<b>7%</b>
<b>MONTHLY SURPLUS / (DEFICIT)</b>	<b>\$ 54,870</b>	<b>\$ 220,885</b>	<b>\$ (121,986)</b>	<b>\$ 111,807</b>	<b>\$ (70,982)</b>	<b>\$ (67,500)</b>	<b>\$ 61,756</b>	<b>\$ 3,834</b>	<b>\$ 18,422</b>	<b>\$ (23,521)</b>	<b>\$ (37,003)</b>	<b>\$ (23,093)</b>	<b>\$ (17,750)</b>
<b>MONTHLY FUND BALANCE</b>		<b>\$ 220,885</b>	<b>\$ 98,899</b>	<b>\$ 210,706</b>	<b>\$ 139,725</b>	<b>\$ 72,225</b>	<b>\$ 133,980</b>	<b>\$ 137,814</b>	<b>\$ 156,236</b>	<b>\$ 132,715</b>	<b>\$ 95,712</b>	<b>\$ 72,619</b>	<b>\$ 54,869</b>

**Table XI: Cash Flow for Year 2**

*Monthly*

*Summary*

*2009-2010*

	Annual Amount 2009-2010	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
		July	August	September	October	November	December	January	February	March	April	May	June
<b>REVENUES</b>													
State	\$ 1,146,799	\$ 63,957	\$ 99,159	\$ 105,322	\$ 81,553	\$ 104,677	\$ 90,945	\$ 150,923	\$ 120,349	\$ 97,658	\$ 67,299	\$ 67,299	\$ 97,658
Federal	13,299	-	-	-	-	5,320	-	-	-	5,320	-	2,660	-
Loans and Fundraising	5,000	5,000	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 1,165,098</b>	<b>\$ 68,957</b>	<b>\$ 99,159</b>	<b>\$ 105,322</b>	<b>\$ 81,553</b>	<b>\$ 109,996</b>	<b>\$ 90,945</b>	<b>\$ 150,923</b>	<b>\$ 120,349</b>	<b>\$ 102,978</b>	<b>\$ 67,299</b>	<b>\$ 69,959</b>	<b>\$ 97,658</b>
	<b>% of Subtotal:</b>	<b>6%</b>	<b>9%</b>	<b>9%</b>	<b>7%</b>	<b>9%</b>	<b>8%</b>	<b>13%</b>	<b>10%</b>	<b>9%</b>	<b>6%</b>	<b>6%</b>	<b>8%</b>
<b>EXPENDITURES</b>													
1000 - Certificated and Instructional Salaries	\$ 502,656	\$ 39,312	\$ 39,312	\$ 42,747	\$ 42,747	\$ 42,747	\$ 42,747	\$ 42,747	\$ 42,747	\$ 42,747	\$ 42,747	\$ 42,747	\$ 39,312
2000 - Non-Certificated Salaries	129,334	4,292	4,292	12,940	12,940	12,940	12,940	12,940	12,940	12,940	12,940	12,940	4,292
3000 - Retirement and Benefits	141,652	9,243	11,988	12,048	12,048	12,048	12,048	12,048	12,048	12,048	12,048	12,048	11,988
4000 - Books and Supplies	9,358	237	3,492	237	237	237	3,492	237	237	237	237	237	237
5000 - Utilities	29,450	2,454	2,454	2,454	2,454	2,454	2,454	2,454	2,454	2,454	2,454	2,454	2,454
5000 - Operating	92,075	3,915	9,965	6,803	6,803	6,803	7,853	6,803	6,803	6,803	18,803	6,803	3,915
5000 - Professional Service	82,581	6,215	6,215	6,215	6,215	6,215	6,215	6,215	6,215	6,215	6,215	6,215	14,215
5000 - Facilities	24,501	2,042	2,042	2,042	2,042	2,042	2,042	2,042	2,042	2,042	2,042	2,042	2,042
Startup and Expansion Expenses	42,143	-	21,071	10,536	-	-	6,321	4,214	-	-	-	-	-
Charter School Revolving Loan repayment	55,952	-	-	6,217	6,217	6,217	6,217	6,217	6,217	6,217	6,217	6,217	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,109,702</b>	<b>\$ 67,710</b>	<b>\$ 100,830</b>	<b>\$ 102,239</b>	<b>\$ 91,704</b>	<b>\$ 91,704</b>	<b>\$ 102,330</b>	<b>\$ 95,918</b>	<b>\$ 91,704</b>	<b>\$ 91,704</b>	<b>\$ 103,704</b>	<b>\$ 91,704</b>	<b>\$ 78,454</b>
	<b>% of Subtotal:</b>	<b>6%</b>	<b>9%</b>	<b>9%</b>	<b>8%</b>	<b>8%</b>	<b>9%</b>	<b>9%</b>	<b>8%</b>	<b>8%</b>	<b>9%</b>	<b>8%</b>	<b>7%</b>
<b>MONTHLY SURPLUS / (DEFICIT)</b>	<b>\$ 55,396</b>	<b>\$ 1,247</b>	<b>\$ (1,672)</b>	<b>\$ 3,083</b>	<b>\$ (10,150)</b>	<b>\$ 18,293</b>	<b>\$ (11,385)</b>	<b>\$ 55,005</b>	<b>\$ 28,646</b>	<b>\$ 11,274</b>	<b>\$ (36,404)</b>	<b>\$ (21,744)</b>	<b>\$ 19,204</b>
<b>FUND BALANCE WITHIN YEAR</b>		<b>\$ 1,247</b>	<b>\$ (424)</b>	<b>\$ 2,658</b>	<b>\$ (7,492)</b>	<b>\$ 10,801</b>	<b>\$ (585)</b>	<b>\$ 54,421</b>	<b>\$ 83,067</b>	<b>\$ 94,341</b>	<b>\$ 57,937</b>	<b>\$ 36,192</b>	<b>\$ 55,396</b>
<b>BALANCE AS A % OF MONTHLY EXPENDITURES</b>		<b>2%</b>	<b>0%</b>	<b>3%</b>	<b>-8%</b>	<b>12%</b>	<b>-1%</b>	<b>57%</b>	<b>91%</b>	<b>103%</b>	<b>56%</b>	<b>39%</b>	<b>71%</b>
Carry-forward from previous year	\$ 54,870												
<b>PROJECTED BANK BALANCE</b>	<b>\$ 110,266</b>	<b>\$ 56,117</b>	<b>\$ 54,445</b>	<b>\$ 57,528</b>	<b>\$ 47,378</b>	<b>\$ 65,670</b>	<b>\$ 54,285</b>	<b>\$ 109,290</b>	<b>\$ 137,936</b>	<b>\$ 149,210</b>	<b>\$ 112,806</b>	<b>\$ 91,062</b>	<b>\$ 110,266</b>

**Table XII: Cash Flow for Year 3**

*Monthly*

*Summary*

*2010-2011*

	Annual Amount 2010-2011	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12
		July	August	September	October	November	December	January	February	March	April	May	June
<b>REVENUES</b>													
State	\$ 1,526,592	\$ 87,959	\$ 136,350	\$ 139,862	\$ 112,291	\$ 136,247	\$ 120,078	\$ 184,159	\$ 165,629	\$ 129,323	\$ 92,686	\$ 92,686	\$ 129,323
Federal	18,205	-	-	-	-	7,282	-	-	-	7,282	-	3,641	-
Loans and Fundraising	5,000	5,000	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 1,549,797</b>	<b>\$ 92,959</b>	<b>\$ 136,350</b>	<b>\$ 139,862</b>	<b>\$ 112,291</b>	<b>\$ 143,529</b>	<b>\$ 120,078</b>	<b>\$ 184,159</b>	<b>\$ 165,629</b>	<b>\$ 136,605</b>	<b>\$ 92,686</b>	<b>\$ 96,327</b>	<b>\$ 129,323</b>
	<b>% of Subtotal:</b>	<b>6%</b>	<b>9%</b>	<b>9%</b>	<b>7%</b>	<b>9%</b>	<b>8%</b>	<b>12%</b>	<b>11%</b>	<b>9%</b>	<b>6%</b>	<b>6%</b>	<b>8%</b>
<b>EXPENDITURES</b>													
1000 - Certificated and Instructional Salaries	\$ 651,569	\$ 50,039	\$ 50,039	\$ 55,717	\$ 55,717	\$ 55,717	\$ 55,717	\$ 55,717	\$ 55,717	\$ 55,717	\$ 55,717	\$ 55,717	\$ 50,039
2000 - Non-Certificated Salaries	202,715	5,747	5,747	20,608	20,608	20,608	20,608	20,608	20,608	20,608	20,608	20,608	5,747
3000 - Retirement and Benefits	190,048	12,200	16,104	16,182	16,182	16,182	16,182	16,182	16,182	16,182	16,182	16,182	16,104
4000 - Books and Supplies	33,496	330	15,100	330	330	330	15,100	330	330	330	330	330	330
5000 - Utilities	38,950	3,246	3,246	3,246	3,246	3,246	3,246	3,246	3,246	3,246	3,246	3,246	3,246
5000 - Operating	113,137	5,140	11,493	8,474	8,474	8,474	9,576	8,474	8,474	8,474	22,474	8,474	5,140
5000 - Professional Service	109,714	8,443	8,443	8,443	8,443	8,443	8,443	8,443	8,443	8,443	8,443	8,443	16,843
5000 - Facilities	32,377	2,698	2,698	2,698	2,698	2,698	2,698	2,698	2,698	2,698	2,698	2,698	2,698
Startup and Expansion Expenses	29,677	-	14,839	7,419	-	-	4,452	2,968	-	-	-	-	-
Charter School Revolving Loan repayment	55,952	-	-	6,217	6,217	6,217	6,217	6,217	6,217	6,217	6,217	6,217	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,457,635</b>	<b>\$ 87,842</b>	<b>\$ 127,708</b>	<b>\$ 129,333</b>	<b>\$ 121,914</b>	<b>\$ 121,914</b>	<b>\$ 142,239</b>	<b>\$ 124,882</b>	<b>\$ 121,914</b>	<b>\$ 121,914</b>	<b>\$ 135,914</b>	<b>\$ 121,914</b>	<b>\$ 100,146</b>
	<b>% of Subtotal:</b>	<b>6%</b>	<b>9%</b>	<b>9%</b>	<b>8%</b>	<b>8%</b>	<b>10%</b>	<b>9%</b>	<b>8%</b>	<b>8%</b>	<b>9%</b>	<b>8%</b>	<b>7%</b>
<b>MONTHLY SURPLUS / (DEFICIT)</b>	<b>\$ 92,162</b>	<b>\$ 5,117</b>	<b>\$ 8,642</b>	<b>\$ 10,528</b>	<b>\$ (9,623)</b>	<b>\$ 21,615</b>	<b>\$ (22,161)</b>	<b>\$ 59,277</b>	<b>\$ 43,715</b>	<b>\$ 14,691</b>	<b>\$ (43,228)</b>	<b>\$ (25,587)</b>	<b>\$ 29,177</b>
<b>FUND BALANCE WITHIN YEAR</b>		<b>\$ 5,117</b>	<b>\$ 13,759</b>	<b>\$ 24,287</b>	<b>\$ 14,664</b>	<b>\$ 36,279</b>	<b>\$ 14,118</b>	<b>\$ 73,395</b>	<b>\$ 117,110</b>	<b>\$ 131,801</b>	<b>\$ 88,572</b>	<b>\$ 62,985</b>	<b>\$ 92,162</b>
<b>BALANCE AS A % OF MONTHLY EXPENDITURES</b>		<b>6%</b>	<b>11%</b>	<b>19%</b>	<b>12%</b>	<b>30%</b>	<b>10%</b>	<b>59%</b>	<b>96%</b>	<b>108%</b>	<b>65%</b>	<b>52%</b>	<b>92%</b>
Carry-forward from previous year	\$ 110,266												
<b>PROJECTED BANK BALANCE</b>	<b>\$ 202,428</b>	<b>\$ 115,383</b>	<b>\$ 124,025</b>	<b>\$ 134,553</b>	<b>\$ 124,930</b>	<b>\$ 146,545</b>	<b>\$ 124,384</b>	<b>\$ 183,661</b>	<b>\$ 227,376</b>	<b>\$ 242,067</b>	<b>\$ 198,838</b>	<b>\$ 173,251</b>	<b>\$ 202,428</b>

**Table XIII. Supplemental Hourly Programs**  
**Revenues and Expenditures**  
*Renaissance Leadership Academy*

Notes

Year 1	Year 2	Year 3	Year 4	Year 5
2008-2009	2009-2010	2010-2011	2011-2012	2012-2013

**Supplemental Instruction Possible Programs**

**Students at risk of failing High School Exit Exam**

Uncapped, for grades 7-12 that "do not make sufficient progress" toward passing HSEE (can be gauged by test scores, grades, others)

Potentially eligible	all students in grades 7-12+		25	50	50	50
Actually eligible	% of potentially eligible that qualify for progra	20%	20%	20%	20%	20%
Actual average daily attendance %	% of those "actually eligible"	95%	95%	95%	95%	95%
Actual average daily attendance			5	10	10	10
Actual estimated student hours	from Table II assumptions	-	385	770	770	770

**Grades 2-9 Retained or recommended for retention**

Uncapped, those in 2-9 that have been retained or have been recommended for retention

Potentially eligible	all students in grades 2-9	65	115	165	165	165
Actually eligible	% of potentially eligible that qualify for progra	5%	5%	5%	5%	5%
Actual average daily attendance %	% of those "actually eligible"	95%	95%	95%	95%	95%
Actual average daily attendance		3	5	8	8	8
Actual estimated student hours	from Table II assumptions	250	442	635	635	635

**Grades 2-6 academically "deficient" per STAR test or "at risk of retention"**

Capped at 5% of prior year enrollment x 120 hours, for those deemed "deficient" per STAR test or "at risk of retention"

Potentially eligible	all students in grades 2-6	65	115	140	140	140
Actually eligible	% of potentially eligible that qualify for progra	20%	20%	20%	20%	20%
Actual average daily attendance %	% of those "actually eligible"	95%	95%	95%	95%	95%
Actual average daily attendance		12	22	27	27	27
Actual estimated student hours	from Table II assumptions, subject to cap		930	1,230	1,230	1,230

**Core subject supplemental instruction**

Capped at 5% of prior year enrollment x 120 hours, must provide instruction in a "core" academic subject

Potentially eligible	all students	105	155	205	205	205
Actually eligible	% of potentially eligible that qualify for progra	100%	100%	100%	100%	100%
Actual average daily attendance %	% of those "actually eligible"	95%	95%	95%	95%	95%
Actual average daily attendance		100	147	195	195	195
Actual estimated student hours	from Table II assumptions, subject to cap		930	1,230	1,230	1,230

**Total Revenues and Expenditures**

Total estimated student hours	from above programs	250	2,687	3,864	3,864	3,864
Revenue per student-hour, CAHSEE	from Revenue Assumptions	\$ 4.24	\$ 4.40	\$ 4.56	\$ 4.72	\$ 4.89
Revenue per student-hour, 2-9 retained	from Revenue Assumptions	\$ 4.24	\$ 4.40	\$ 4.56	\$ 4.72	\$ 4.89
Revenue per student-hour, 2-6 STAR	from Revenue Assumptions	\$ 3.28	\$ 3.40	\$ 3.52	\$ 3.65	\$ 3.77
Revenue per student-hour, core subject	from Revenue Assumptions	\$ 4.04	\$ 4.19	\$ 4.34	\$ 4.49	\$ 4.65
<b>Total Revenues</b>		<b>\$ 1,061</b>	<b>\$ 10,701</b>	<b>\$ 16,079</b>	<b>\$ 16,641</b>	<b>\$ 17,224</b>
<b>Total Expenditures</b>		<b>\$ 893</b>	<b>\$ 9,885</b>	<b>\$ 14,642</b>	<b>\$ 15,081</b>	<b>\$ 15,533</b>
<b>Difference</b>		<b>\$ 168</b>	<b>\$ 816</b>	<b>\$ 1,437</b>	<b>\$ 1,560</b>	<b>\$ 1,690</b>

**Table XIV: Startup and Expansion Expenses**

*Renaissance Leadership Academy*

*Summer before each school year*

		Summer	Summer	Summer	Summer	Summer
		Year 1	Year 2	Year 3	Year 4	Year 5
<b>Notes</b>						
<b>Organization Structure Expenditures</b>						
Reserve for Closing Fund		10,000	-	-	-	-
School Director	Early start for school set-up	20,000	-	-	-	-
Curricular planning	One teacher for curricular and professional development	13,500	-	-	-	-
Business Manager	To set up school's business systems	4,167	-	-	-	-
Board orientation fees		1,500	-	-	-	-
School policies		750	-	-	-	-
<b>Subtotal</b>		<b>49,917</b>	-	-	-	-
<b>Asset Purchases</b>						
Furniture	\$200 per new enrollment	15,750	7,500	7,500	-	-
Technology	Includes computers, printers, installation, networking	15,000	15,000	4,839	-	-
Curriculum	\$250 per new enrollment	26,250	12,500	12,500	-	-
Classroom furnishings	Non-furniture items such as whiteboards, clocks, etc.	5,000	2,381	1,613	-	-
Office furnishings and supplies		8,000	3,810	2,581	-	-
Miscellaneous supplies		2,000	952	645	-	-
<b>Subtotal</b>		<b>72,000</b>	<b>42,143</b>	<b>29,677</b>	-	-
<b>Total</b>		<b>121,917</b>	<b>42,143</b>	<b>29,677</b>	-	-

**Table XV: Benefit Expense Detail**

*Renaissance Leadership Academy*

Notes  
Assumed overall average salary (based on teacher average)

Year 1	Year 2	Year 3	Year 4	Year 5
2008-2009	2009-2010	2010-2011	2011-2012	2012-2013
54,000	55,620	57,289	59,007	60,777

**Mandatory Benefits**

Social Security	6.2% of salary	6.2%	6.2%	6.2%	6.2%	6.2%
Medicare	1.45% of salary	1.5%	1.5%	1.5%	1.5%	1.5%
State Disability Insurance	.9% of salary	0.9%	0.9%	0.9%	0.9%	0.9%
Workers' Compensation	3% of salary	3%	3%	3%	3%	3%
Unemployment Insurance	3.4% of first \$7,000 of salary	0.44%	0.43%	0.42%	0.40%	0.39%
Employment Training Tax	.1% of first \$7,000 of salary	0.013%	0.013%	0.012%	0.012%	0.012%
<b>Subtotal</b>		12.00%	11.99%	11.98%	11.97%	11.95%

**Health and Retirement**

Health	\$400 per employee per month - mix of employee and spouse covered, assumed mix of ages, HMO option	8.89%	8.89%	8.89%	8.89%	8.89%
Retirement, certificated	STRS contribution, then no Social Security	8.25%	8.25%	8.75%	9.25%	9.75%
Retirement, classified	4% employer contribution via 403b plan	4%	4%	4%	4%	4%

<b>Total, certificated</b>		<b>22.94%</b>	<b>22.93%</b>	<b>23.42%</b>	<b>23.90%</b>	<b>24.39%</b>
<b>Total, classified</b>		<b>24.89%</b>	<b>24.88%</b>	<b>24.87%</b>	<b>24.85%</b>	<b>24.84%</b>



**Table XVI: Instructional Minute**

*Analysis*

*Renaissance Leadership Academy*

	Number of Days	Number of Minutes per Day	Number of Instructional Minutes
	(estimate, excludes passing time, lunch, recess)		
<b><u>Renaissance Leadership Academy</u></b>			
Instructional Minutes, Kindergarten	180	310	55,800
Instructional Minutes, grades 1-3	180	327	58,785
Instructional Minutes, grades 4-8	180	327	58,785
Instructional Minutes, grades 9-12			
After School Program	108	45	4,860
Saturday Sessions			
Summer School Sessions			
<b>Total Instructional Minutes, Kindergarten</b>			<b>55,800</b>
<b>Total Instructional Minutes, grades 1-3</b>			<b>58,785</b>
<b>Total Instructional Minutes, grades 4-8</b>			<b>63,645</b>
<b>Total Instructional Minutes, grades 9-12</b>			

**Traditional public school requirements**

Kindergarten	175	36,000
Grades 1-3	175	50,400
Grades 4-8	175	54,000
Grades 9-12	175	64,800

**Ratio of minutes versus traditional public schools'**

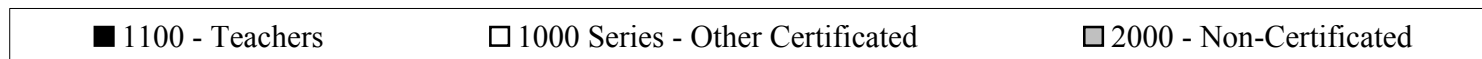
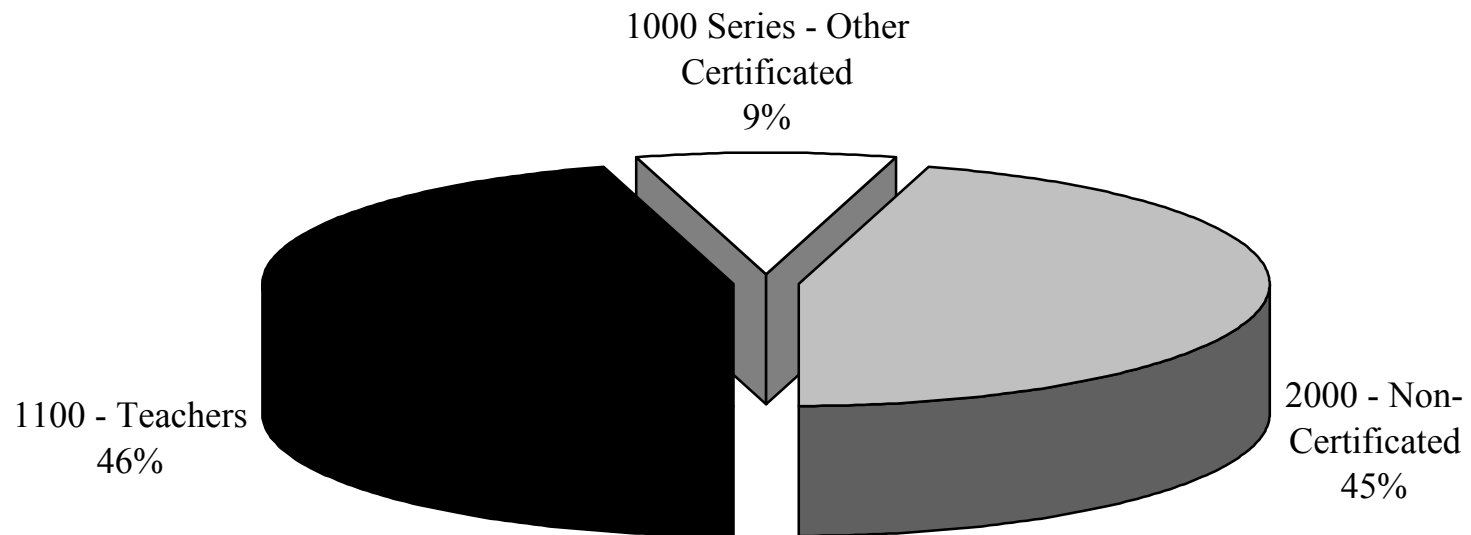
<b>Kindergarten</b>	<b>1.6</b>
<b>Grades 1-3</b>	<b>1.2</b>
<b>Grades 4-8</b>	<b>1.2</b>
<b>Grades 9-12</b>	

### Chart: Personnel Mix

*Teachers, Other Certificated, and Non-Certificated*

Job Class	Number of FTEs in Year 1
1100 - Teachers	5
1000 Series - Other Certificated	1
2000 - Non-Certificated	5
<b>Total Personnel</b>	<b>11</b>

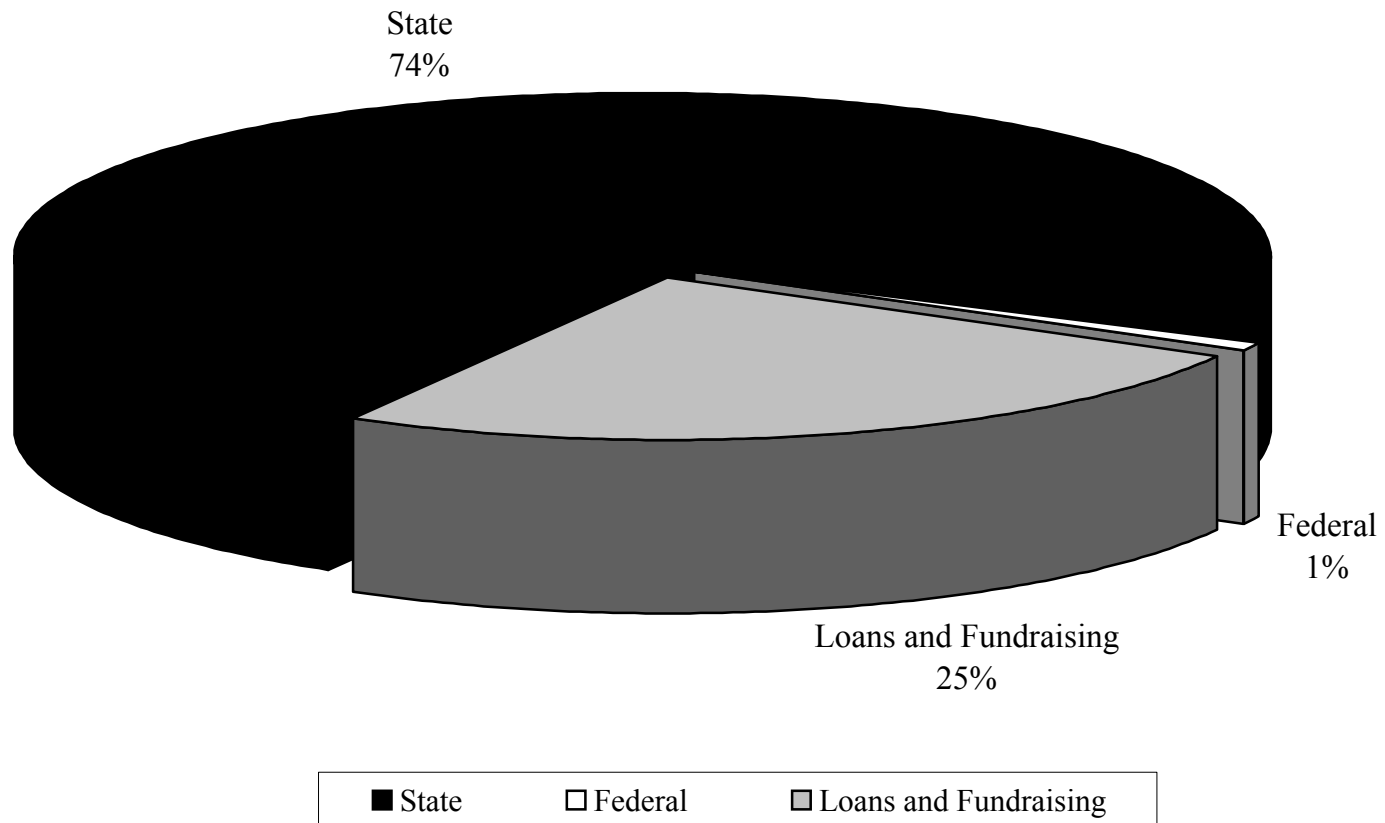
### Personnel Mix



**Chart: Revenue Mix**  
*State, Federal and Fundraising*

<b>Funding Source</b>	<b>Total Revenue in Year 1</b>
State	\$ 741,680
Federal	8,704
Loans and Fundraising	255,000
<b>TOTAL REVENUES</b>	<b>\$ 1,005,384</b>

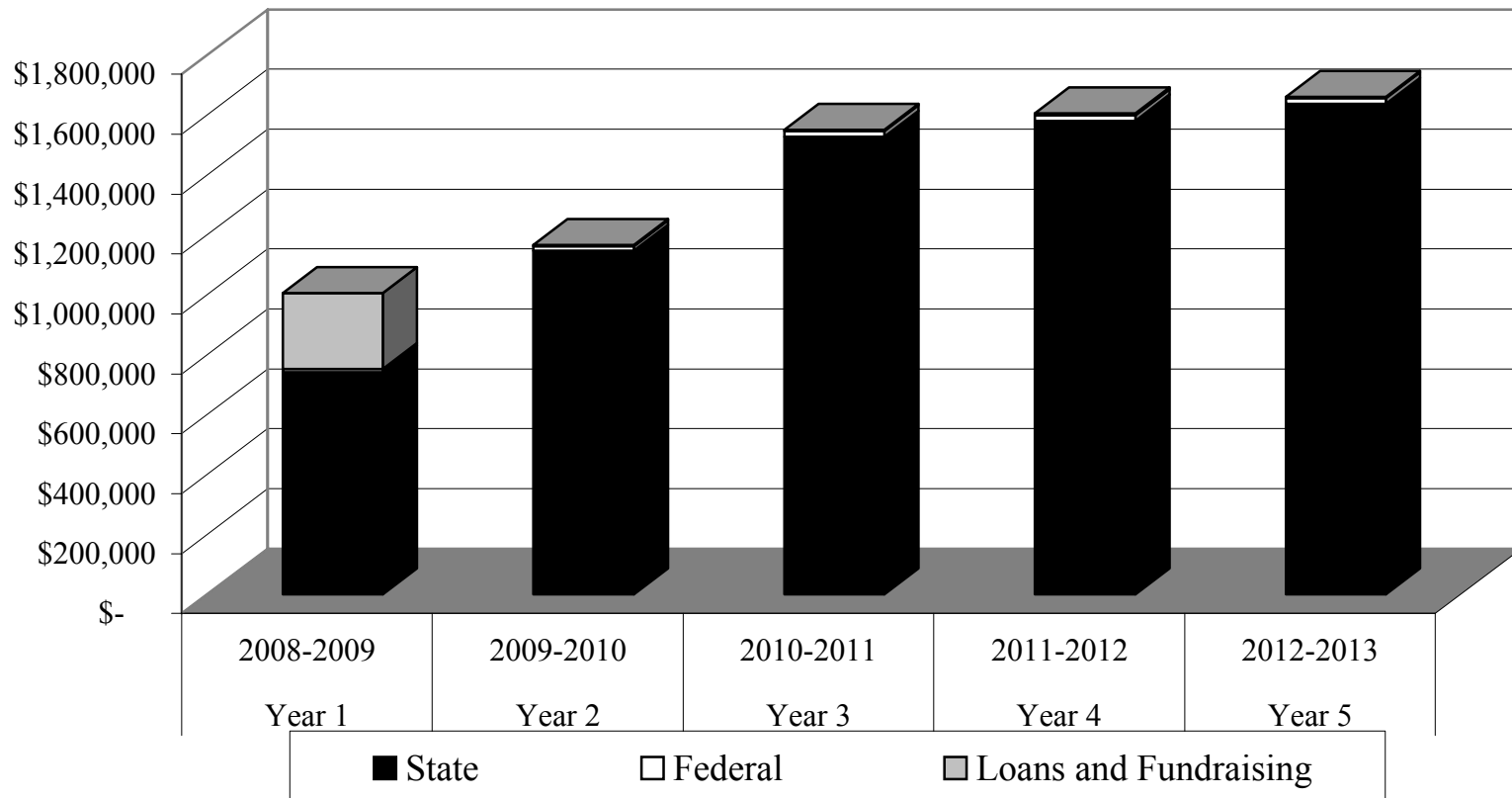
**Revenue Mix**



**Graph: Revenue Mix over Time**  
*State, Federal and Fundraising*

Funding Source	Year 1	Year 2	Year 3	Year 4	Year 5
	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013
State	\$ 741,680	\$ 1,146,799	\$ 1,526,592	\$ 1,580,023	\$ 1,635,324
Federal	8,704	13,299	18,205	18,842	19,501
Loans and Fundraising	255,000	5,000	5,000	5,000	5,000
<b>TOTAL REVENUES</b>	<b>\$ 1,005,384</b>	<b>\$ 1,165,098</b>	<b>\$ 1,549,797</b>	<b>\$ 1,603,865</b>	<b>\$ 1,659,825</b>

**Revenue Mix over Time**

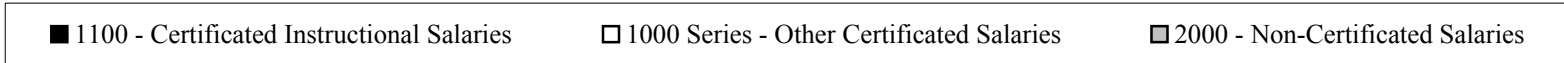
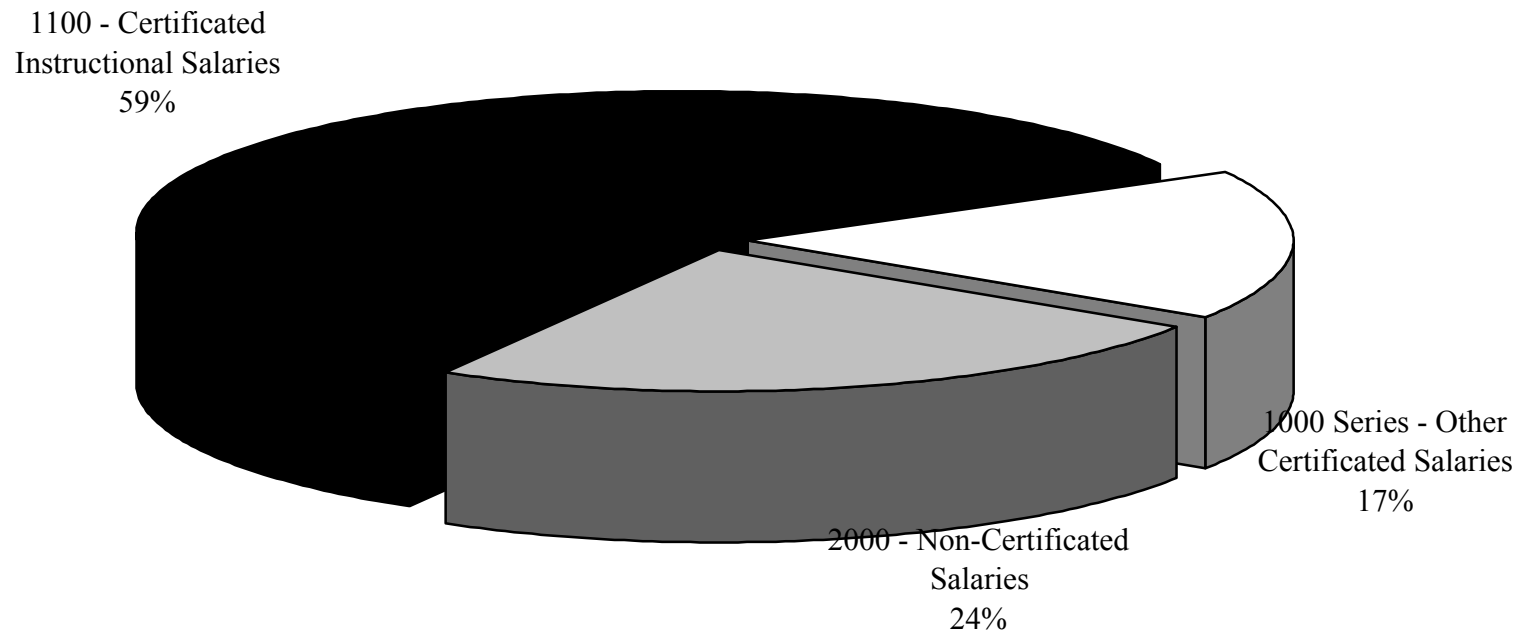


### Chart: Salary Mix

*Teachers, Other Certificated, and Non-Certificated*

<b>Salary Type</b>	<b>Aggregate Salary in Year 1</b>
1100 - Certificated Instructional Salaries	\$ 275,493
1000 Series - Other Certificated Salaries	81,800
2000 - Non-Certificated Salaries	113,350
<b>TOTAL ALL SALARIES</b>	<b>\$ 470,643</b>

## Salary Mix

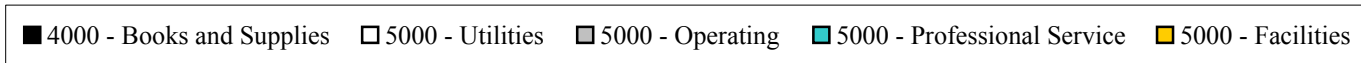
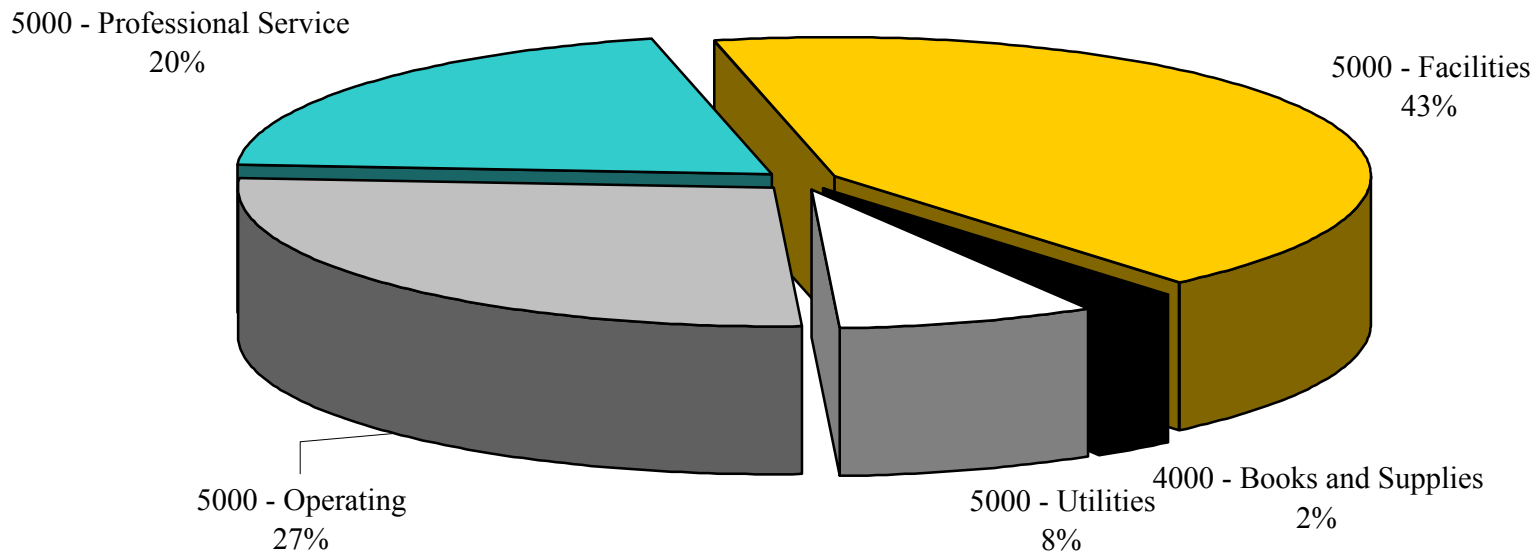


## Chart: Operating Expenditures Mix

*Supplies, Utilities, Operating, Service and Facilities*

Expenditure Type	Aggregate Expenditures in Year 1
4000 - Books and Supplies	\$ 6,038
5000 - Utilities	19,950
5000 - Operating	67,100
5000 - Professional Service	50,861
5000 - Facilities	106,346
<b>TOTAL</b>	<b>\$ 250,295</b>

## Expenditures Mix

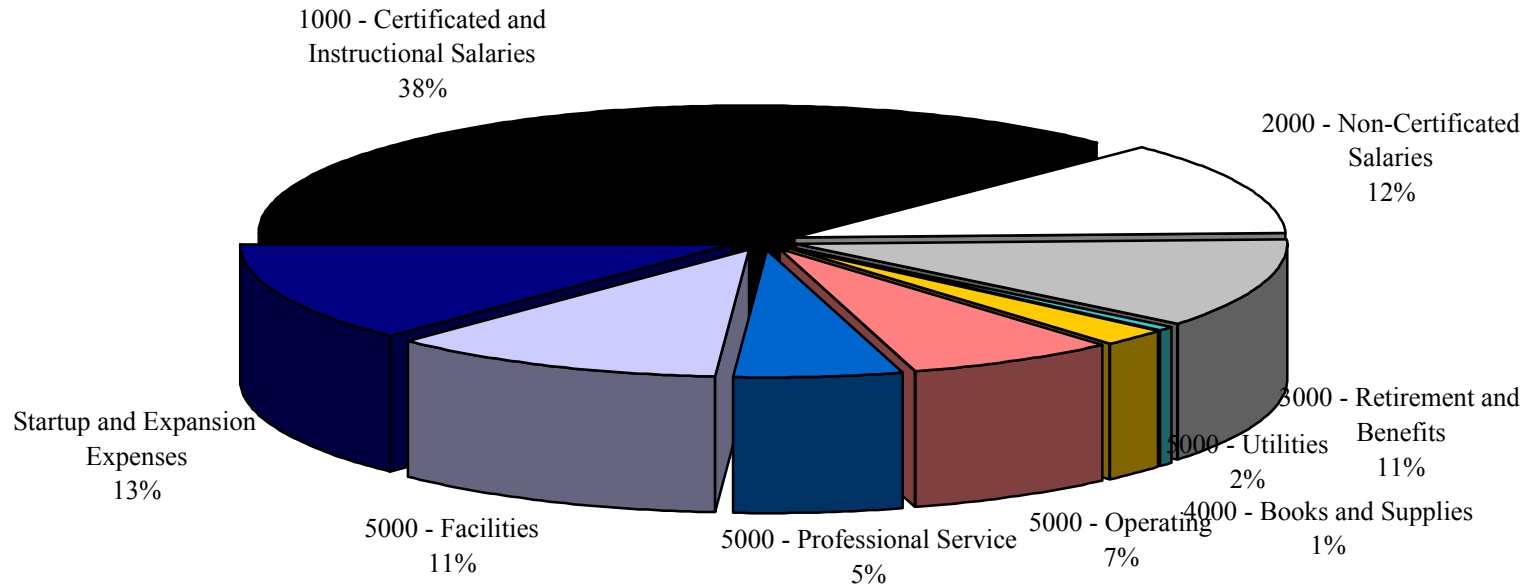


**Chart: All Expenditures Mix**

*Salaries (by type), Benefits, Supplies, Utilities, Operating, Service and Facilities*

Expenditure Type	Aggregate Expenditures in Year 1
1000 - Certificated and Instructional Salaries	\$ 357,293
2000 - Non-Certificated Salaries	113,350
3000 - Retirement and Benefits	107,660
4000 - Books and Supplies	6,038
5000 - Utilities	19,950
5000 - Operating	67,100
5000 - Professional Service	50,861
5000 - Facilities	106,346
Startup and Expansion Expenses	121,917
<b>TOTAL</b>	<b>\$ 950,515</b>

**All Expenditures Mix**



**Graph: Operating Surplus / Deficit and Fund Balance over Time**

Year 1	Year 2	Year 3	Year 4	Year 5
2008-2009	2009-2010	2010-2011	2011-2012	2012-2013

Surplus/Deficit	\$	54,870	\$	55,396	\$	92,162	\$	72,760	\$	112,407
Fund Ending Balance		54,870		110,266		202,428		275,188		387,594

**Operating Surplus / Deficit and Fund Balance over Time**

