

Master Plan Scenario B Closures and Consolidations

Phase I and Phase II Options

September 14, 2010

Master Plan Scenario B (Phase I and II)

With failure of the Parcel Tax, the Board directed AUSD to plan for consolidation/closure of schools.

Phase I

“The Superintendent’s implementation plan shall recommend restructuring and/or closure of one or more of the District’s secondary schools (middle and high schools). The plan shall also recommend the closure of one or more elementary schools for implementation at the commencement of the 2011-2012 school year.”

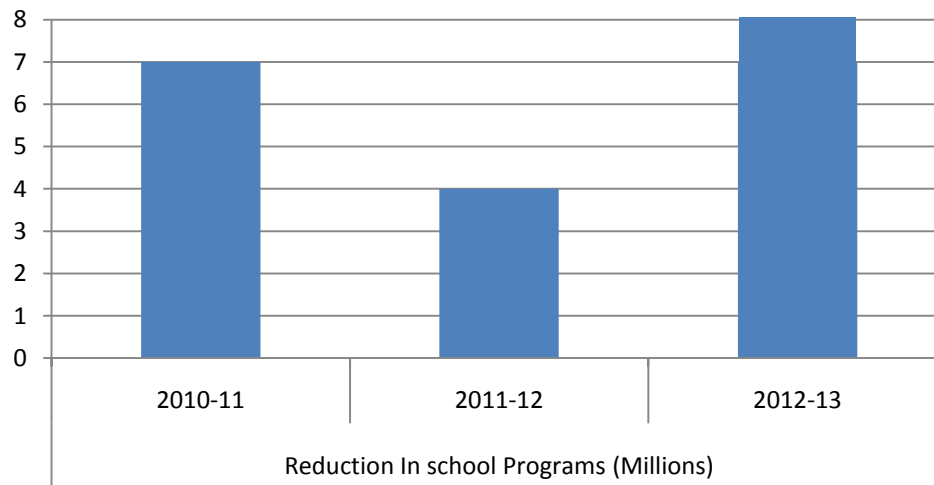
Phase II

“Phase 2 of the Superintendent’s implementation plan shall recommend restructuring and/or closure of additional elementary schools to realize the maximum cost savings for implementation at the commencement of the 2012-2013 school year.”

The Board of Education decides on an option on December 14.

Summary of AUSD Budget Deficit*

- **AUSD is experiencing a structural deficit.**
- **AUSD is surviving on one-time monies.**
 - Parcel taxes from Measure A and H expire in 2012-2013.
 - Temporary categorical funding flexibility from the California Department of Education is set to end in 2012-2013.
- **Failure of parcel tax in June of 2010**
- **AUSD multi-year budget**



***with no state budget yet passed**

Recap of 2010-2011 AUSD Budget Cuts

- AUSD has now cut over \$7 million from the 2010-2011 budget
 - Class size increases (25:1) in grades K-3 (\$900,000)
 - 20:1 class size reduction in 9th grade eliminated (\$375,000)
 - District Office redesigned to realize cost savings (\$400,000)
 - Eliminated 3 Teachers on Special Assignment (\$152,000)
 - Categorical funding freeze of expenditures (\$1,000,000)
 - Adult education services cut (\$350,000)
 - State deferred maintenance matching funds (\$126,000)
 - Reduced school counselors (\$500,000)
 - District has foregone new instructional materials (\$425,000)
 - Reduced support to Special Ed administration (\$400,000)
 - 8 furlough days for all employees (\$2.5 million)
 - Elimination of CBET program (\$63,000)
 - Elimination of Pupil Retention Block Grant (\$44,000)

AUSD Budget Cuts Ahead

- AUSD must still cut \$4 to 5 million in 2011-2012.
- AUSD must cut another \$7 to 8 million in 2012-2013.
- Failure of the Parcel Tax in June 2010 along with sunset of Measure A and Measure H now force AUSD to fully implement Master Plan Scenario B, wherein AUSD schools may be closed/consolidated in a Phase I/II approach in 2011-12 and 2012-13.

Key Criteria for Closure/Consolidation

- The following criteria list “factors that must be considered for Phase I of the implementation plan” according to the Board Resolution 10-0083 adopted on June 29, 2010.
 - **Economic benefits**
 - **Quality of instructional program**
 - **Facility needs and requirements**
 - **Maintaining neighborhood schools where possible**
- According to Board Resolution 10-0083, “Phase II will recommend closure/consolidation of additional elementary schools to realize additional cost savings.”

Considerations for Closure/Consolidation

- Tonight we present a high-level macro-analysis of options for closure/consolidation to realize necessary budget cuts and cost savings without a Parcel Tax.
- Even with maximum savings presented here, AUSD must make even more budget cuts over years ahead.
- On October 12th, AUSD staff will provide facility impact analyses to include attendance boundary changes and other necessary enrollment/facility considerations.
- Ongoing analysis is continuing in order to include AUSD's current enrollment data and class sizes; AUSD will validate and check against existing facilities plans.
- Future presentations will also provide further detail on programmatic concerns and educational impacts.

Economic Benefits: Cost Saving Assumptions*

- Closing an elementary school saves approx. \$304,000
 - Administrator, office manager and support, custodial service, benefits (certificated/classified)
- Closing a middle school saves approx. \$574,000
 - Administrators, office managers and support, custodial service, campus supervisor, benefits
- Closing a high school saves approx. \$1,095,000
 - Administrators, office managers and support, custodial service, grounds, campus supervisor, miscellaneous classified staff, benefits
- 32:1 class size (grades K-3) saves approx. \$1.1 million

*from 2009-10 AUSD Master Plan analysis

Option 1

Phase I 2011-2012

- Alameda High School opens as a 7-12 high school (extra costs)
- Encinal High School opens as a 7-12 high school (extra costs)
- Lincoln Middle School closes (\$500K cost savings)
- Wood Middle School closes (\$500K cost savings)
- All elementary schools open as K-6 grade schools
- Elementary class size increases to 32:1 (\$1.1 million cost savings)
- Attendance boundaries change at both K-6 and 7-12 schools

Phase II 2012-2013

<\$2.1 million cost savings

- Elementary school closures (6 schools)
 - Edison, Otis, Washington, Paden, Franklin and Bay Farm
- Open 5 mega-elementary K-6 schools (extra costs)
 - Earhart, Haight, Wood/Lum, Lincoln and Ruby Bridges

<\$1.8 million cost savings

Option 2A

Phase I 2011-2012

- Both high schools close and are reconfigured (extra costs)
- Encinal High School re-opens as a 7-9 junior high school
- Alameda High School re-opens as a 10-12 high school
- Wood Middle School closes (\$500K cost savings)
- Lincoln Middle School closes (\$500K cost savings)
- Washington Elementary School closes (\$300K cost savings)
- All elementary schools open as K-6 schools
- Elementary class size increases to 32:1 (\$1.1 million cost savings)

Phase II 2012/13

Approx. \$2.4 million cost savings

- Elementary school closures (including following potential closures)
 - Edison, Otis, Paden, Lum, Franklin and Bay Farm

Up to \$1.8 million cost savings

- Open 5 mega-elementary K-6 schools (with additional costs to do so)
 - Earhart , Haight, Wood/Lum, Lincoln and Ruby Bridges

Option 2B

Phase I 2011-2012

- Both high schools close and are reconfigured (extra costs)
- Alameda High School opens as a 7-9 junior high school
- Encinal High School opens as 10-12 high school
- Wood Middle School closes (\$500K cost savings)
- Lincoln Middle School closes (\$500K cost savings)
- Washington Elementary School closes (\$300K cost savings)
- All elementary schools open as K-6
- Elementary class size increase to 32:1 (\$1.1. million cost savings)

Phase II 2012-2013

Approx. \$2.4 million cost savings

- Elementary school closures (including following potential closures)
 - Edison, Otis, Paden, Lum, Franklin and Bay Farm

Up to \$1.8 million cost savings

- Open 5 mega-elementary K-6 schools (with additional costs to do so)
 - Earhart, Haight, Wood/Lum, Lincoln and Ruby Bridges

Option 3A

Phase I 2011-2012

- Both high schools close and are reconfigured (extra costs)
- Encinal High School opens as a 10-12 with 9th grade at Paden site
- Alameda High School opens as a 6-8 middle school
- Wood and Lincoln Middle Schools close (\$1 million cost savings)
- Washington Elementary School closes (\$300K savings)
- Paden program consolidated at Washington (\$300K cost)
- Elementary schools remain K-5 No net savings
- Elementary class size increases to 32:1 (\$1.1 million cost savings)

Phase II 2012-2013

Approx. \$2.1 million savings

- Elementary school closures (5 schools) **Up to \$1.5 million savings**
 - Edison, Otis, Washington/Paden, Franklin and Bay Farm
- Open 5 mega-elementary K-6 schools (extra costs)
 - Earhart, Haight, Wood/Lum, Lincoln and Ruby Bridges
- Open Alameda High as 7-8 middle school

Option 3B

Phase I 2011-2012

- Both high schools close and reconfigure (extra costs)
- Alameda High School stays open as a 9-12 high school (extra costs)
- Encinal High School opens as a 6-8 middle school
- Close Wood and Lincoln Middle Schools (\$1 million cost savings)
- Close Washington and Paden Elementary Schools (\$600K savings)
- Elementary schools remain K-5
- Elementary class size increases to 32:1 (\$1.1 million cost savings)

<\$2.7 million savings

Phase II 2012-2013

- Elementary school closures
 - Edison, Otis, Franklin and Bay Farm
- Open 5 mega-elementary K-6 schools (extra costs)
 - Earhart, Haight, Wood/Lum, Lincoln and Ruby Bridges
- Open Encinal High as a 7-8 middle school

\$1.2 million savings

Option 4

Phase I 2011/12

- Alameda High School remains a 9-12 high school
- Encinal High School opens as a 7-12 secondary school
- Wood Middle School closes (\$500K cost savings)
- Wood feeder schools open as K-6 elementary schools (Lum, Franklin, Haight, Paden and Ruby Bridges)
- Lincoln Middle School remains a 6-8 middle school
- Washington Elementary School closes (\$300K cost savings)
- Other elementary schools stay open as K-5 schools
- Elementary class size increases to 32:1 (\$1.1M cost savings)

Approx. \$1.9 million potential cost savings

Option 4

Phase II 2012/13

- Alameda High School reconfigured to 7-12 (extra costs)
- Lincoln Middle School closed (no net savings when reconfigured)
- Lincoln reconfigured to K-6 mega-elementary school (extra costs)
- Earhart Elementary School reconfigured to K-6 mega-elementary
- Open Wood /Lum School as K-6 mega-elementary school
- Close Edison, Otis, Paden, Lum, Franklin and Bay Farm
- Assumes planned operation of 5 mega-elementary K-6 schools (Haight, Ruby Bridges, Earhart, Lincoln and Wood/Lum)
- Assumes new attendance boundaries must be established

Up to \$1.8 million in savings (6 schools)

Options: ASTI and Island High School

Option A

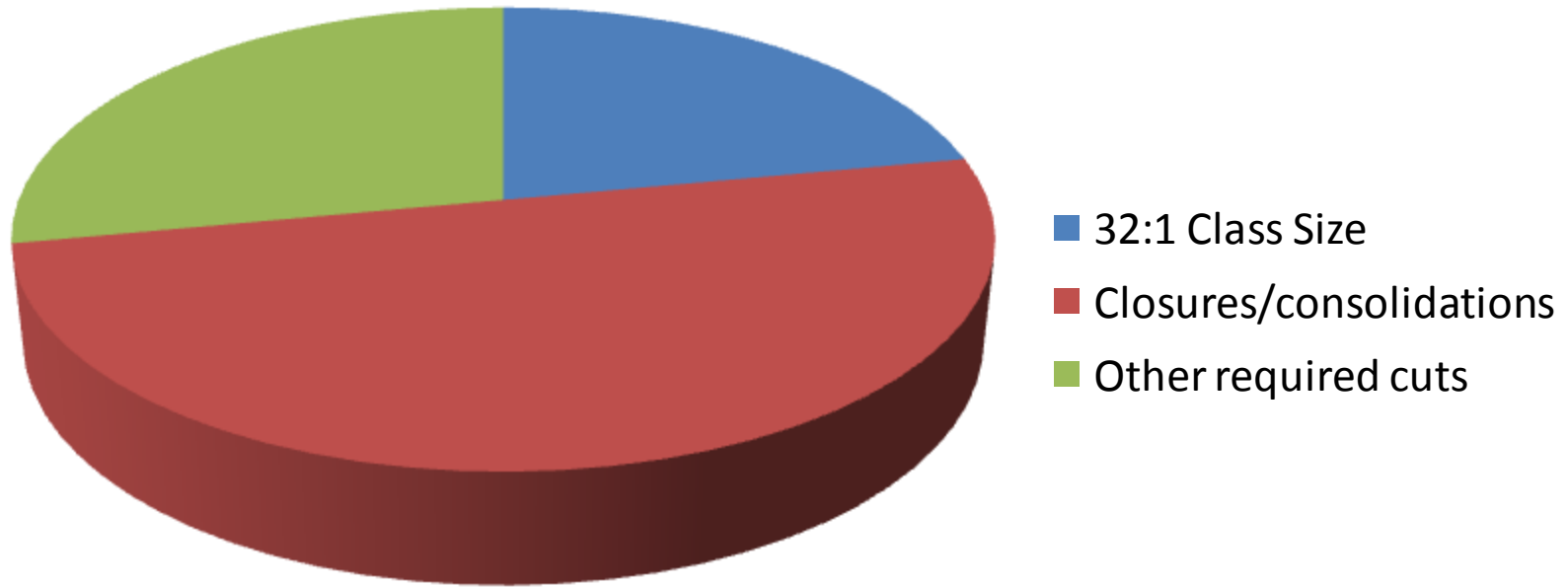
- Increase enrollment at ASTI to 400 as option
 - Grades 9-10 at Woodstock
 - Grades 11-12 at College of Alameda
- Island High School
 - Moves to comprehensive high school as a strand
 - AUSD students only allowed to enroll

Option B

- Island High School moves to Woodstock
- ASTI remains housed at College of Alameda

Budget Realities: Limited Economic Benefits

2011-12 Potential Savings (in Millions)



Bottom line: Even with Scenario B closures/consolidations and increased class sizes, AUSD will still need drastic cuts.

Options 1- 4: Next Steps for Analysis

- Tonight we presented a high-level macro-analysis of different options for closure/consolidation to realize the **economic benefits** and cost savings as mandated by the Board of Education after failure of a Parcel Tax in June.
- On September 30, there will be a Public Hearing and a Special BOE meeting held at Lincoln Middle School.
- At the October 12 BOE meeting, the following information will be presented to help inform discussion and review:
 - Projected enrollment capacities to determine both new facility and school attendance boundaries (**facility needs and requirements**)
 - Analysis of academic program considerations to make strategic decisions about specific options (**quality of instructional program**)
 - Planning of transportation needed for school closure/consolidation (**maintaining neighborhood schools where possible**)

Options 1- 4: Next Steps for Analysis

- On October 21, there will be a Public Hearing and Special BOE meeting held at Ruby Bridges Elementary School to provide the public an opportunity to discuss and review the options provided for Phase I/II of closure/consolidation.
- At the November 23 BOE meeting, final recommendations will be presented by AUSD staff for the Board's review.
- At the December 14 BOE meeting, the Board will vote and decide upon final Phase I/II closure/consolidation options for the 2011-2012 and 2012-2013 school years.

Options 1- 4: Implementation Timeline

- Upon the Board's decision on which closure/consolidation recommendation to pursue, the following steps must be taken to realize implementation if another Parcel Tax fails:
 - 2011-2012
 - Open schools based on the option chosen
 - Close schools based on the option chosen
 - Open K-6 elementary schools as required
 - Implement 32:1 class size for elementary schools
 - 2012-2013
 - Consolidate/close schools to maximize savings
 - Open K-6 mega-elementary schools for cost savings

Master Plan Scenario B Timeline

September and October: Collecting data and community engagement

- Principals are informing and meeting with their PTAs and SSCs
- Meetings with AUSD PTA Council, bargaining unit leadership and community organizations to gather stakeholder input and buy-in

BOE & Public Hearings on Master Plan Scenario B Phase I/II options

- September 30 at 6:30 PM Lincoln Middle School
- October 21 at 6:30 PM Ruby Bridges Elementary School
- November 23 BOE will review finalized options
- December 14 BOE will vote and take action

Master Plan Scenario B Community Meetings

- **Board of Education Meeting** September 14
Board to review Phase I/II options for school closure/consideration
- **Parcel Tax Public Hearing** September 21
Kofman Auditorium
Special Board of Education meeting, business and community stakeholder feedback, parcel tax structure options
- **Board of Education Meeting** September 28
Board will review rough draft preliminary tiered budget reductions
- **Closures/Consolidation Public Hearing** September 30
Lincoln Middle School
Special Board of Education meeting, Public Hearing for community feedback, review of options for school closure/consolidation scenarios

Master Plan Scenario B Community Meetings

- **Board of Education Meeting** October 12
Board to review facility analyses for school closure/consolidation scenarios
- **Parcel Tax Public Hearing** October 14
Earhart Elementary School
Special Board of Education meeting, Public Hearing for community feedback, review of March ballot parcel tax options
- **Closures/Consolidation Public Hearing** October 21
Ruby Bridges Elementary School
Special Board of Education meeting, Public hearing for community feedback on final analysis for recommendation for implementation of closure/consolidation of schools in Phase I/II
- **Board of Education Meeting** October 26
Board to review list of tiered AUSD budget reductions

Master Plan Scenario B Community Meetings

- **Board of Education Meeting** November 9
Board to review proposed March ballot parcel tax measure (info)
- **Board of Education Meeting** November 23
Board to decide on March ballot parcel tax measure (action)

Board to receive final recommendations from staff on Phase I/II closure/consolidation options for 2011/2012 and 2012/2013
- **Board of Education Meeting** December 14
Board will vote and decide upon final Phase I/II options for closure/consolidation of schools for 2011/2012 and 2012/2013

Board will vote and approve First Interim Budget report along with tiered budget reductions

Next Steps: Board Input and Direction

- As the Board of Education has directed AUSD staff to analyze, plan and recommend options for Master Plan Scenario B (Phase I and II), it will be instrumental to the success of the work ahead to hear more from the Board.
- AUSD staff have collaborated to brainstorm and prepare preliminary recommendations based on past efforts and ongoing planning toward meeting the Board's mandate.
- Ultimately it will be the Board of Education and the Alameda community itself who must decide next steps AUSD will take toward closure/consolidation of schools.
- We value and welcome your active input to the process.